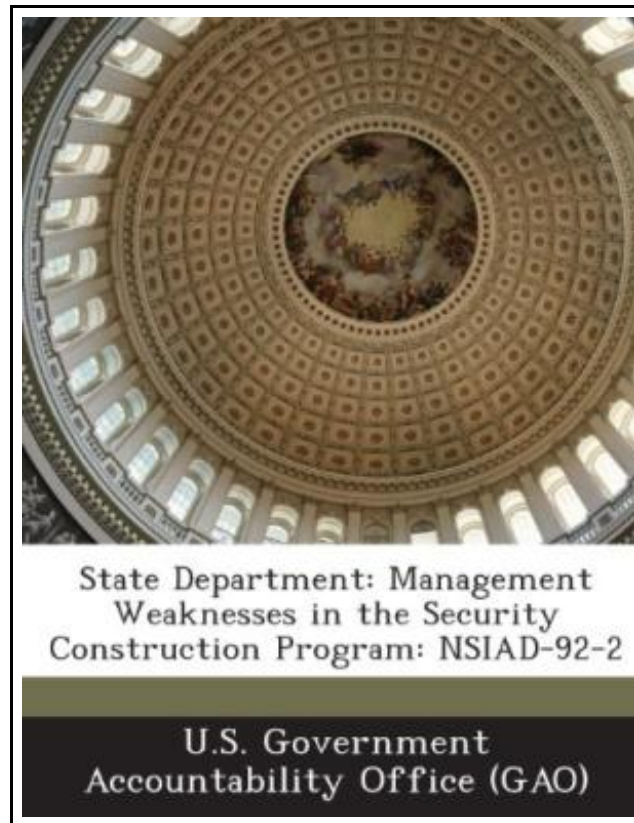


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BiblioGov. Paperback. Book Condition: New. This item is printed on demand. Paperback. 48 pages. Dimensions: 9.7in. x 7.4in. x 0.1in. Pursuant to a congressional request, GAO reviewed the factors that have contributed to the delays and cost increases in the Diplomatic Security Construction Program, focusing on the: (1) extent of the delays and cost increases and the reasons for them; and (2) adequacy of the State Departments management of the program. GAO found that: (1) although State reorganized its Office of Foreign Buildings Operations (FBO), contracted for construction support services, and authorized FBO to add 133 new staff positions at the beginning of the Diplomatic Security Construction Program, it made only limited progress in implementing the program and did not have reasonable assurance that its security construction program objectives were being met; (2) as of September 1991, of 57 projects planned, only 7 had been completed, 8 were under construction, 14 were in site acquisition, under design, or out for architectural and engineering selection, and 28 were on hold, deferred, or cancelled; (3) such factors as difficulties in filling authorized FBO staff positions, the division of responsibility between FBO and the Bureau of Diplomatic Security for construction security management, poor program planning, difficulties in site acquisition, changes in security requirements, and inadequate contractor performance have contributed to program delays and cost increases; (4) although funding limitations have also contributed to States inability to implement as many projects as it originally planned, the scope and magnitude of project delays and cost increases indicate systemic weaknesses in program management; and (5) to help improve security construction, State has given FBO full responsibility for implementing security policy and standards during construction, requested additional staff positions for FBO, and initiated other actions to improve construction programs. This item ships from La Vergne, TN. Paperback.



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